

## Meeting of the San Francisco Division Ruth Greenblatt, MD, Chair

Thursday, May 11, 2017

12:00 – 2:00 p.m.

HSW 303

The spring 2017 meeting of the San Francisco Division was called to order by Academic Senate Chair Ruth Greenblatt on May 11, 2017 at 12:00 p.m. in HSW 303, Parnassus campus, with a satellite room in Mission Bay and a video conference link to UCSF's Government Relations office in Washington DC. A quorum was present.

### I. Academic Senate Consent Calendar and Special Orders

- A. Consent Calendar: Approval of the Minutes of the October 27, 2016 Division Meeting ([attachment 1](#))
- B. Consent Calendar: Approval of Revisions to Bylaw 141 – Committee on Privilege & Tenure ([attachment 2](#))
- C. Consent Calendar: Approval of the 2017-2018 Appointments to the Standing Committees of the Academic Senate ([attachment 3](#))

**ACTION: All items were approved as authored.**

### II. Special Panel: Federal Policy in 2017: What Faculty Should Know and What They Can Do

- **Keith Yamamoto** (video link), Vice Chancellor for Research, Executive Vice Dean of the School of Medicine, and Professor of Cellular and Molecular Pharmacology, UCSF
- **Daniel H. Lowenstein**, Robert B. and Ellinor Aird Professor of Neurology and Executive Vice Chancellor and Provost, UCSF
- **Claire Brindis**, DrPH, Director, Philip R. Lee Institute for Health Policy Studies; Director, Bixby Center for Global Reproductive Health at UCSF; Executive Director, National Adolescent Health Information and Innovation Center; and Associate Director, Public Policy Analysis & Education Center for Adolescent and Young Adult Health
- **Natalie Price Alpert** (video link). Associate Director, Government Relations, University of California, San Francisco
- **Kishore Hari**, Science Festival Director, UCSF Science & Education Health Partnership

#### National Landscape:

- **NIH Budget Cut(s):** VC Yamamoto advised that most people are aware of President Trump's proposed budget for 2018 and the action on the applied 2017 budget (proposed \$1.2B cut), as well as the recent rejection of that budget, which will give the NIH a \$2B funding increase over the next five months. While these recent actions have fostered a sentiment that there is a strong bi-partisan support for scientific research, it is impossible to foresee what this means for the 2018 budget.
- **Indirect Costs:** University presidents recently met in the White House advocating that that scientific research is not only equipment (direct costs), but also lights and water (indirect costs). VC Yamamoto advised that faculty should contact their representatives to request that direct and indirect costs be included in NIH support.
- **American Health Care Act (AHCA):** Natalie Price Alpert remarked that the current House AHCA limits Medicare and UCSF's ability to train the next generation. The US Senate bill will be better than AHCA but it is unknown what will benefit UCSF. Chair Greenblatt asked if there are changes to the 2018 Congress, will those changes impact the AHCA proposed changes? Associate Director Alpert advised that right now there is a three-year moratorium on implementing any changes.

### Local Advocacy:

- March for Science: Kishore Hari provided an overview of the recent *March for Science*. Some thirty percent of participants were scientists, including many in the “red states” and over a hundred in cities that didn’t have a University or a lab or anything related to science.
- Stand Up for Science/Other Advocacy: Claire Brindis remarked that the *Stand up for Science* event, which proceeded the *March on Science* was important because it set up a community. She provided the audience with the following tips:
  - Consider non-traditional partners who have been touched by science.
  - What can you do in a short period of time? Send a letter, send an email, make a phone call – draft a few paragraphs so that others can understand your work and translate it to others.
  - Be focused.
  - Take care of yourself.
  - Be able to pivot and be nimble.
  - Don’t be asleep at the wheel and connect with others.
  - Don’t give up.
- EVCP Dan Lowenstein noted what is being accomplished and examined at the level of the Chancellor. He remarked that Paul Takayama, Assistant Vice Chancellor of Community & Government Relations, and Brian Gross, Director of ISSA, regularly meet every two weeks. One principal concern is how the Trump Administration might impact budget plans, especially long-term financial planning, and they are modifying long-term financial plans to prepare for potential changes.

### Training Grants

- VC Yamamoto commented on the formula that takes into account the number of grants an individual researcher has. For U, P and T32 grants, the threshold has been set at 21 points. Anyone over 21 points has to justify why they are over (after September 1, 2017). It is unclear if that justification will be used as a cut-off, or if it will be simply information that’s gathered.
- It is known that faculty over the 21 points are often less productive, but this does not hold true for all. So, it could be seen as a penalty if you’re over 21 points.
- UCSF doesn’t want to disincentivize its top faculty from participating in T32 grants or other training grants, as this will also impact training for future generations and bridging transitions should those particular faculty have to step away. Those questions have been raised and the response to date is “don’t worry” as discussion is ongoing. How this will change and when it might change is still unknown.
- Audience members pointed out that having an RO1 is one point. But being a Co-PI on a training grant, is six points. So it’s important to point out there are consequences for future generations of this point system.

### Question & Answer Session

1. The Panel has spoken extensively about taking a defensive position with respect to budget cuts and/or AHCA, but not about offense. For example, California [Senate Bill 562](#) is advocating for a single-payer system. What is UCSF doing about this?
  - Claire Brindis responded that summarizing ongoing and published research into digestible news briefs that can be understood by politicians is important. This is a policy window here within which UCSF can advocate.
  - Associate Director Alpert added that Senator Kamala Harris’s staff are hungry for story lines or patient stories. Chair Greenblatt added that the UCSF Senate could provide aid in such a communication strategy.
2. Can UCSF put together a document arguing against high-risk pools and then make it readily available to community and media? A strategic approach could have an impact.
  - EVCP Lowenstein articulated a goal of identifying the top five to ten items that are hot right now and drill down to the key information about them, condense them to digestible information, place them in a frame that makes sense to the media, the community, and politicians.

3. What is the reaction of the UC Office of the President to the recent Audit and what is the reaction of senior faculty to its results?
  - Audience members suggested there should be some aggressive engagement to change current practices, especially as it impacts the public perception of the University at large.
  - EVCP Lowenstein responded that President Napolitano is doing a good job in this area. This is a manifestation of hardball politics. Some legislators have heard anecdotal complaints from some constituents who are concerned that their kids cannot get into various UC campuses.

### III. **Division Updates – Academic Senate Chair Ruth Greenblatt**

Chair Greenblatt made the following announcements:

- *Senate Allowable Effort Task Force Recommendations & Report:* Campus administration has received this Task Force's final report which examined the implication of modifying the current 95% maximum effort policy on federally funded projects to move to a 100% sponsor funded faculty policy. The Task Force recommended maintaining the current 95% allowable effort, but waivers for individual researchers on 100% allowable effort could be granted.
- *Standing Committee on Space:* The Senate will be soliciting an electronic vote to approve Bylaw 185 in June, which would establish the new Space Committee.
- *Chancellor's Senate Funds:* The Senate thanks the Chancellor's Office for these funds. The Senate received nearly double the volume of applications that it could fund. A breakdown of how the funds were spent was shown.

### IV. **Senate Academic Planning & Budget Diller Task Force Recommendations & Report (12:45 p.m., Attachment 4) – Senate Chair Greenblatt**

The recent historical \$500M gift from the Helen Diller Foundation to UCSF is exceptional in that it is not directed to a specific field of work or group of recipients, with \$200M being tentatively earmarked for faculty endowments. Academic Planning & Budget Chair Chad Christine led a Task force aimed at drafting recommendations for campus Administration on the priorities for these funds:

- The recommendations were developed from discussion with members from all Schools and the over 370 responses received online for the Senate's Question of the Month.
- \$100 million would be used to retain outstanding current professors and recruit preeminent faculty to UCSF by funding Helen Diller Distinguished Professorships, which would be funded at approximately \$100,000 annually for a duration of five years; renewable one time.
- An additional \$100 million would provide funds for the Helen Diller Faculty Scholars program to support early- and mid-career scientists. Faculty Scholars should have at least \$90,000 of annual support annually. These endowments would have a three to five year duration, and are non-renewable.
- The distribution of funds should be spread across all four Schools in proportion to the number of eligible faculty in each School. The Task Force is recommending a 4/2/2/2 split between SOM/SON/SOD/SOP in terms of the funds.
- For recruitment, funds must be used to supplement start-up packages, not replace them. Funds should not be used to offset minimum salary commitment by a department.
- At least 50% of Distinguished Professorships and Faculty Scholars should be used to support and promote current faculty.

### V. **Old Business**

There was no old business.

### VI. **New Business**

There was no new business.

### VII. **Adjournment**

Chair Greenblatt adjourned the meeting at 1:47

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