Minutes
Tuesday, November 10, 2015

PRESENT: Tim Kelly (Chair), Thomas Chi, Susannah Cornes, Matthew Haight, Robert Hiatt, Jialing Liu, Dana Rohde, Reza Vagefi

ABSENT: Lydia Zablotska (Vice Chair), Renee Binder, Robert Baron, Marcelle Cedars, Cynthia Curry, Catherine Lucey, Talmadge King, Hope Rugo

GUESTS: Joe Bengfort, UCSF Chief Officer of Information; Patricia Cornett, Chair of Education in the Department of Medicine; Mark Day, Deputy Director of Data Center Infrastructure; Donald Francis, Director of Solutions Engineering

Chair Tim Kelly called the Faculty Council meeting to order at 3:30 p.m. in room CL-215 &216. A quorum was present.

Approval of October Minutes
Council members approved of the October Minutes.

Chair’s Report
Chair Kelly reported on the following items:

• **Chancellors Council:** The Chancellors Council is a group of faculty, students and staff leaders that meet with the Chancellor on a quarterly basis to discuss the university’s most challenging and timely issues.
  - **Faculty Concerns:** Chair Kelly reported that at the most recent meeting, the faculty groups in attendance reported on their concerns with work-life balance and workspace changes at UCSF. Chancellor Hawgood acknowledged the concerns and responded that he has been on ways to involve faculty in the planning of workspace in new buildings.
  - **Student Concerns:** Student leaders noted that the cost of living San Francisco is a significant burden. Chancellor Hawgood informed the group that he believes that affordable student housing is a significant issue and that the university is working to develop new housing.
  - **Future Initiative:** Chancellor Hawgood would like UCSF to collectively address health disparities. He feels that this is one of the most significant issues of our time.

• **Coordinating Committee Report:** The Coordinating Committee includes the chairs of all Academic Senate committees. This group meets monthly to discuss campus-wide and systemwide issues involving the Senate. At the October meeting, this group discussed the following issues:
  - **Chancellors Fund:** The Coordinating Committee discussed ideas for how to allocate the $500,000 Chancellors Fund allocation for the 2015-2016 Academic Year. The School of Medicine should receive at least $22,901 to continue the Faculty Development Fund.
  - **Retirement Plan Changes:** In May of 2015, UC President Napolitano and Governor Brown agreed to a budget deal that would provide UC with additional state funding in turn for a freeze in undergraduate tuition and UC retirement plan changes. In regards to the pension reform, Governor Brown and the state legislature required that UC align its pension plan with the state. This included a cap on pension payouts and the potential offering of a defined contribution plan. To implement the UC Retirement Plan changes, President Napolitano requested that a task force be formed. Associate Vice Chancellor of the Human Resources David Odato is UCSF’s representative on the task force Chair Kelly invited AVC Odato to attend the next Faculty Council meeting to report and collect Faculty feedback.
IT Presentation

Chief Information Officer Joe Bengfort, Deputy Director of Data Center Infrastructure Mark Day, and Director of Solutions Engineering Donald Francis attended the Faculty Council meeting to report on UCSF’s plans to move the hosting of UCSF applications and data from San Francisco to Quincy, Washington and UC San Diego. Deputy Director Mark Day informed the Council that the UCSF IT group has come to realize that the current infrastructure of data resources at UCSF will soon be come inadequate. To address the issue, the campus did an assessment on how much it would cost to upgrade the current data resources in San Francisco, and compared that number to the cost of moving our data to an off-site provider. After analysis, the IT department and university leadership have decided that it would be much more cost effective to move the data off campus. The site location is designated to be in Quincy, Washington. This location is away from fault lines and has a reliable and renewable source of energy with the Columbia River. In addition to UCSF, UC Davis Health and other UC units will be moving their data to the same location. APEX information will be the first source of data that will be moved.

Faculty Council members asked what impact the data migration will have on clinical and research work. CIO Bengfort informed the group that the hope is that the migration will not have any impact on work. In the short term, the changes will only have an effect on faculty if they are application managers. In the long term, there will be an evaluation of performance of their applications and faculty will most likely be involved in this process. The IT department believes that the vast of majority of applications will not experience any difference. However, it is anticipated that there will be some cases of issues with performance and speed. In these cases, the campus will bring the housing of the applications back to campus in the data centers at the Mission Bay Hospital and Minnesota Street. Finally, CIO Bengfort informed the group that if faculty want to continue to be involved in the process, they can attend town halls that will be held over the next few months.

Bridges Curriculum

Director Education in the Department of Medicine Patricia Cornett attended the Council meeting to provide a review of the Foundation 2 and Career Launch components of the new Bridges Curriculum. Dr. Cornett’s presentation covered the following topics:

- Bridges Curriculum Structure
  - Phases
    - Foundations – 1 and 2 and Career Launch
  - Elements
    - 21st Century Foundational Sciences
    - 21st Century Clinical Skills
    - Inquiry, Innovation and Discovery

- The Belief
  - The purpose of medical education is to improve health of communities and reduce the burden of suffering from diseases and illness
  - You should recognize UCSF graduates from the way they tackle problems, work in teams, embrace measurement and improvement, and champion inquiry.

- Foundation 2 – Design Principles
  - External
    - 48 Weeks
    - Intersessions
    - Incorporation of foundations into the second year.
    - Allow for deeper exploration
  - Internal
    - Longitudinal relationship with site
    - Longitudinal relationship with patients
    - Meaningful integration foundational science into clerkships
    - Integration of other curricular content as appropriate
    - Meaningful integration into clinical teams for true workplace learning
  - Vision
    - The vision for Foundation 2 is a combination of clinical, small group module- focused learning of which students:
      - Integrate within the clinical team for true workspace learning
      - Develop longitudinal relationships with site and patients
      - Experience meaningful integration of foundational sciences
      - Purse areas of interest related to career choice
• Explore and gain competency in the UCSF 49

• Selective Clinical Experience Overview
  o Two to Four week non-core clinical rotations
  o Students will have the opportunity to experience surgical subspecialties
  o Students will be able to revisit areas of interest
  o The plan is to release pilots of the program in April of 2017
  o Bridges Foundation 2 will begin in January 2018

• The UCSF 49
  o There is an expectation that all future graduates of UCSF will have an understanding and an ability to prevent, diagnose and treat a common set of 49 clinical syndromes and diseases.

• Longitudinal Integrated Clerkships (LIC)
  o The school believes the new clerkships will work and work well
  o The details on clerkships will be worked out with the individual locations
  o There will be opportunities for the clerkships to grow

• Career Launch
  o Design Principles
    ▪ External
      ▪ Preparation to practice clinically in the 21st Century
      ▪ 24 clinical weeks
      ▪ Intersessions and Coda
    ▪ Internal
      ▪ Final opportunity to learn clinical medicine
      ▪ Professional Identity formation
  o Design Components
    ▪ Tier 1: Core Advanced EPAs
    ▪ Tier 2: Care of Vulnerable Populations
    ▪ Tier 3: Professional Identity Exploration
    ▪ Ambulatory Capstone Experience
    ▪ Intersessions and Coda

• Major Changes Summary
  o Foundations 2
    ▪ Students
      ▪ More clinically savvy due to CMS time in Foundation 1 entering clerkships
      ▪ Students tuned into foundational science content/high value care when doing clinical work
      ▪ Able to explore other specialty/subspecialties early
    ▪ Clinical Experiences
      ▪ Clerkships One Less a Week
      ▪ There will be an opportunity to incorporate some foundational science material
  o Career Launch
    ▪ Student
      ▪ Focus on professional identification and residency preparation
    ▪ Clinical Experiences
      ▪ Defined in terms of principles
      ▪ Tiers and Ambulatory Capstone Experience

Old Business
None

New Business
None

Chair Kelly adjourned the committee at 5:00pm.