Coordinating Committee
Farid Chehab, PhD, Chair

Monday, October 6, 2014
2:00 – 4:00 pm
Room N 417/N 423 or by phone
1-866-394-9509; 87 52 185 #


ABSENT: Brian Alldredge, Tom Ferrin, Paul Green, Robert Newcomer, Hope Rugo, George Rutherford, Henry Sanchez, Peter Sargent, Liz Watkins, Sharon Youmans, Judy Yee

GUESTS: Joe Bengfort, Chief Information Officer, UCSF Medical Center and Campus

Chair Chehab called the meeting to order at 2:05 pm in room N 417 / N 423. A quorum was present.

CONSENT CALENDAR*
Approval of Minutes of July 7, 2014 (Attachment 1) with editorial changes.

Chair’s Report – Farid Chehab
Chair Chehab provided an update on the recent Academic Council and other ongoing matters.

UC Systemwide update
- Campus Initiatives Investment - UC President Napolitano has asked each Chancellor for ideas on respective campus initiatives she can invest in. Each investment will be between $10-$20M. From UCSF, the Genome Initiative is one of the ideas being put forth. Pool from which investments is being pulled is $125M.

- New Systemwide Hires – Nelson Peacock, formerly of Homeland Security, is coordinating UC Systemwide goals in Washington DC and in Sacramento, CA. One of the open positions is Vice President, Research. Former VP Steven Beckwith has stepped down to return to research.

- Systemwide Open Access Policy – A revised policy will now extend to students and appointees, not just faculty. It will be distributed for Systemwide review in fall 2014.

- UC Innovation Council – This independent advisory council, comprised of private sector industry people, was created by UC President Napolitano to advise on big picture trends in the marketplace as well as changing business needs, i.e., skill sets students should have by the time they enter the workforce. This is a separate initiative than the creation of UC Ventures.

- UC Task Force on Sustainability - UC President Napolitano has earmarked $1M for this new endeavor.
• **UC Ventures/Rescinding of the 1999 Investment Policy** – This policy from 1999 prevented the UC System from investing in companies using UC technology, as it would present a Conflict of Interest. In its stead is the creation of UC Ventures, an investment initiative which will allow the UC System to invest in such companies by acquiring part of the company rather than paying an annual fee. The intention is to have the UC System work with industry, including technology and biotechnology companies. Investment funds, estimated to be at $250M, are rumored to be borrowed from UCRP.

Coordinating Committee members asked about new COI issues as related to Federal guidelines. Academic Senate Vice Chair Greenblatt commented on IRB issues that could arise with investment in pharmaceutical companies. Federal guidelines may conflict with these new UC Ventures guidelines. More information will be provided on UC Ventures as it becomes available. Senate Chair Chehab will raise UCSF questions at the next Academic Council meeting at UCOP.

**UCSF update**

- **Faculty Turnover/Attrition** - Chair Chehab has heard of discussions with Vice Provost Alldredge, Academic Affairs, on this topic. At present the SOM turnover is six percent; this is not broken down into those who retired and those who just left. No data is available for other schools.

- **Laurel Heights** - Real estate deal is complete. UCSF will lease the building for five years. Campus and all employees must leave after that. There is no immediate impact on those at LH.

- **Mission Bay Campus Block 33-34 Sale** - This deal is also complete. Two buildings and a garage are planned. One building is already in the budget. Still determining what groups will go into it.

- **UCSF Medical Center (MC) Partnership** - UCSF MC is now affiliated with John Muir Health. This will attract more patients and also is intended to expand the UCSF geographic area – having doctors in neighborhoods rather than all focused at UCSF Medical Center.

**Academic Senate Overview and Information Items**

Interim Executive Director Cleaver provided an overview on committee structure and expectations for Senate standing committee leaders.

Also highlighted was the upcoming Faculty Research Lecture: Clinical Science being given by A. James (Jim) Barkovich, MD, Pediatric Neuroradiology which will focus on *Brain Malformations: from Pathology to Pathways with MRI as a Guide*. Lecture is Wednesday, November 5, 2014 in Cole Hall, Parnassus Campus and will also be a live simulcast and recorded for future viewing.

**Campuswide IT Changes – Joe Bengfort, CIO, UCSF Medical Center and Campus**

Chief Information Officer Joe Bengfort provided an overview on key IT changes on campus and in the Medical Center. ([Attachment 2](#))

Coordinating Committee members raised issues around encryption. Guest Bengfort advised that encryption process should now take a few hours versus the few days it has previously. He presented a proposal to the UCSF Budget & Investment Committee to cover the $2.5M encryption costs for the campus, rather than have that cost be paid down to the Departments.

Committee members asked how they know what is “putting things at risk”? Examples presented included whether storing data at a particular location might be a data risk – how would faculty know this? They requested a consistent message about how to proceed in the right manner.

Committee members suggested hosting forums within departments for IT data personnel to address technical questions that are particular by department. Guest Bengfort advised that as each department or
group is very different, he and his team would need the specifics within each department to be able to address appropriately.

Committee members further suggested creating IT liaisons with particular departmental-expertise so as to assist with the granularity of particular departments and situations.

Guest Bengfort will bring an IT person to a future Coordinating Committee to discuss issues with Coordinating Committee members.

**Chancellor’s Fund $500k Discussion**

Chair Chehab provided an overview on source of fund and reasoning behind it. Chancellor Hawgood has advised he intends this half million dollar fund to be refreshed annually.

Committee members raised questions on funding restrictions. They also requested written confirmation from the Chancellor’s Office as to the receipt of funds, and upon discussion, requested verification of any restrictions on use.

Discussion among Coordinating Committee members focused on three key areas:

1. **A philosophical discussion on what the funds should be used for, and who should receive them?**

   The intention is to socialize the money and spread it around as much as is feasible, between all series and rank of faculty and between Senate and non-Senate faculty.

2. **What is the mechanism by which the Senate will distribute the money?**

   Initial discussion focused on having a subcommittee determine how to spend the funds. All standing Senate committees and School Faculty Councils were to be divvied up into categories consistent with the UCSF Mission:
   
   - Clinical Enterprise: Clinical Affairs and Faculty Councils (SOD, SOM, SON, SOP)
   - Education: Courses of Instruction, Educational Policy, Graduate Council, Library & Scholarly Communication, and Rule & Jurisdiction
   - Faculty Life: Equal Opportunity, and Faculty Welfare
   - Research: Academic Planning & Budget (indirect cost focus), Research, and Sustainability
   - Other: Academic Personnel, Committee on Committees, and Privilege & Tenure

   However during discussion, COC Chair Foster raised the fact that historically the Academic Planning & Budget (APB) Committee had heard proposals and disbursed funds from the Chancellor’s Discretionary Funds (annually $1M). This mechanism could be used again to vet and award proposals in Spring 2015.

   A subcommittee is still required to determine philosophy and topics encouraged for the Call for Nominations.

3. **What will the Senate fund (topics or foci for call for nominations)?**

   One representative from each of these grouped committees will serve on the subcommittee. Each rep can then work with their respective source committees to funnel ideas on topics for the Call for Nominations to the subcommittee. The Call will request a one-page proposal plus a one-page budget. It will then be reviewed by the subcommittee. Membership on this subcommittee would rotate every two years.

**ACTION ITEMS:**
• Committee Chairs will discuss with their members ideas for projects the Senate can fund. They will present the top two or three ideas per committee at the next Coordinating Committee.

• Committee Chairs will discuss potential subcommittee members. At present, John Feiner, Alternate Delegate to the Assembly of the Academic Senate has volunteered to serve on the subcommittee.

• Separately, Chair Chehab asks that each committee weigh on the process for 2015-2016. This year the Senate can do something radical—if an idea can be determined—but moving forward a set mechanism, process, and focus should be established. Using the APB Committee at present seems a solid and viable option.

Committee Updates – Academic Planning & Budget and the School Faculty Councils
Postponed until next month due to lack of time.

Old Business
None.

New Business
None.

Adjournment
Chair Chehab adjourned the meeting at 4:10pm.

*Agenda items deemed noncontroversial by the Chair, may be placed on a Consent Calendar agenda item. Approval of all business on the Consent Calendar requires a single unanimous vote. At the request of a committee member, any Consent Calendar item may be extracted for consideration under “New Business” later in the agenda.*