Coordinating Committee
Farid Chehab, PhD, Chair

MINUTES
February 3, 2014

*by phone

ABSENT: Brian Aldredge, Elyse Foster, Mehran Hossaini, Cynthia Leathers, Xiaojuan Li, Sri Nagarajan, Robert Newcomer, Susan Promes, George Rutherford, Henry Sanchez, Youngho Seo, Anne Slavotinek, Sharon Youmans

GUESTS: Daniel Dohan and Jessaca Machado, Institute for Health Policy Studies

The Coordinating Committee was called to order by Chair Chehab on February 3, 2014 at 2:08 pm in room S 30. A quorum was present.

The minutes of the January 6, 2014 meeting were approved.

Chair’s Report – Farid Chehab
Budget and Investment Committee update
Gift Tax update
For faculty who cannot make their salary in ways other than their endowments, J. Bluestone initially proposed to waive the additional 5% tax to be implemented, but later the Administration rescinded this proposition.

UC Systemwide update
• UCSF Corridor will go into effect. No tuition increases proposed.
• UC Climate survey information (250 page report) will be released to the Regents in March 2014 – includes issues for all campuses. Will be useful in conjunction with information from the Moreno Report.
• Moreno Report task force now out and UC deciding what to do next.
• Moore Foundation donation of $50 million to the campus. $144 million remains to be raised for the Mission Bay Hospital.
• UCSF merger with Children’s’ Hospital Oakland – little impact on faculty except for pediatrics faculty members. Children’s Hospital Oakland Research Institute (CHORI) is a good research institute with a good amount of NIH funding. A small UCSF administration task force led by Keith Yamamoto will assess current research situation at CHORI.
• UC President Janet Napolitano initiating another reorganization of the Office of the President.
- Total Remuneration study – only for UC Ladder Rank faculty, which will impact only 15-16% of UCSF faculty members.
- UC Mexico initiative funded by the President’s Office is moving quickly.
- UC President Google chat with UC Students – went well. Planning for another chat with faculty.
- Online education – Governor Brown very focused on online education. Recently brought up the concept that online courses should have no human interaction, which prompted the term “drone courses”.
- At the last Academic Council meeting, Nathan Brostrom said that UCRP is healthy for many generations.

**Academic Council meeting January 29, 2014**
- Self-Supporting Professional Graduate Degree Programs – responses from the campuses were wide ranging.
- Senate Bylaw 55 proposal from UC San Diego – will not pass the UC Systemwide Senate, so Academic Council proposes Divisional flexibility on whether and how to accept non-Senate votes. UCSD withdrew the proposed language and will return with revised language allowing divisional flexibility.

**Division Meeting on February 24, 2014**
Chancellor Susan Desmond-Hellmann and School of Medicine Dean Sam Hawgood will participate. F. Chehab proposes to ask S. Desmond-Hellmann to review her term and for S. Hawgood to discuss his plans for the Interim Chancellor role.

**Academic Senate Staff Update – Heather Alden**
- Faculty Research Lecture in Basic Science – Jonathan Weissman
  March 6, 2014, 3:30-5:00 pm in Genentech Hall and via video [http://weissmanlab.ucsf.edu/research/research.html](http://weissmanlab.ucsf.edu/research/research.html)
- Distinguished Faculty Awards in Teaching and Mentoring
  April 23, 2014, 3:30-5:00 pm in the Lange Room
  Distinction in Teaching Awardees: Erick Hung and Alan Gelb
  Distinction in Mentoring Awardees: Michael Steinman and Craig Cohen
- Faculty Research Lecture In Translational Science – Deborah & John Greenspan
  May 29, 2014, 3:30-5:00 pm in Cole Hall and via video

**Masters of Science in Health Policy & Law Program Proposal (Attachments 2a [via UCSF Box], 2b & 2c) – Daniel Dohan, Lead Faculty and Jessica Machado, Program Coordinator, (2:20 pm)**
**Requested Action:** approve the [proposal for the Masters of Science in Health Policy & Law Program](http://senate.ucsf.edu/2013-2014/hpl_overview.html)

D. Dohan presented the proposal to create a Masters of Science in Health Policy and Law program at UCSF and UC Hastings College of the Law. An overview is available here: [http://senate.ucsf.edu/2013-2014/hpl_overview.html](http://senate.ucsf.edu/2013-2014/hpl_overview.html)

Following the presentation, D. Dohan and J. Machado responded to Committee member questions.

Q: Where will the profits go once the program generates them?
D. Dohan and J. Machado: We are incorporating that information into the Memorandum of Understanding (MOU) for the program. Current considerations include that core courses on both campuses should be covered, etc. A line item in the budget specifies that a certain amount will go into scholarships, etc.

Q: The proposal does not require at thesis. The final requirement should be academic. The Coordinating Committee on Graduate Affairs (CCGA) will likely want to see examples of the final project when they review the proposal.
D. Dohan and J. Machado: The capstone project is intended to be an academic project tailored for individual student needs. Capstone projects are described in the proposal but left open-ended.

Q: What percentage of the program is online?
D. Dohan: For online learners the program will be entirely online. For the in-person learners most of the curriculum will be in-person with some online components.

Q: How will you handle reciprocity between self-supporting and state-supporting programs for students who want to take courses in either?
D. Dohan: We hope that the online components will be widely available for students in state-supported programs.

Q: Have you conducted a survey on the market demand?
D. Dohan: Market study currently underway by (BERKO?)

Q: What other similar programs exist in the country?
D. Dohan: Some programs are focused on health policy with some legal content and some legal programs have policy content, but this level of collaboration between the two areas seems to be the first.

Q: When working with an online vendor, will you be required to take a certain number of students?
D. Dohan: The vendor is currently running online programs with fewer students. For example the UC Berkeley Health Policy program is smaller despite a high demand.

Q: What are the entry requirements?
D. Dohan: Applicants will need to have some policy background. We expect to work with students who have no exposure to the law before entering this program. We may also have students who are joining the program after some years of work in law-related fields.

Q: Will you have a problem filling 40 slots per year?
D. Dohan: The 65 slots will include 15 in-person learners, likely mostly coming from UCSF. On the online side, we intend to target a large population. We are willing to adjust the requirements once the program is implemented.

Q: Will you track your graduates once they leave the program? They may be able to provide feedback about the curriculum.
D. Dohan and J. Machado: We definitely want to do that. Appendix B is an example of a future outcomes survey.

Q: Will this be considered a professional degree program or an academic program? I.e. will graduates apply what they learn in a context outside of academia?
D. Dohan: This program would be in the professional degree program category intended to provide frameworks for problem solving in health policy and law.

Q: Where will this be housed?
DD: Institute for Health Policy Studies (IHPS). Although IHPS is administratively housed in the School of Medicine, it includes faculty from all schools.

Q: Do you know that you have enough faculty to teach this program?
D. Dohan: We believe we do.

Q: Does your proposal include placement options for graduates?
D. Dohan: Yes
MOTION: Approve the proposal for a Division vote
ACTION: Unanimous approval

D. Dohan and J. Machado will work with H. Alden to build and launch the electronic Division vote.

UCSF Chancellor Search Committee meeting planning – February 20, 2014
The UCSF Chancellor Search Committee will visit UCSF on February 20, 2014. The Academic Senate has been invited to participate in a 45 minute session that day. F. Chehab invited committee chairs to participate and requested suggestions for content for the presentation including key issues on which to focus Academic Senate input and what qualities would the Faculty like to have in the next UCSF Chancellor.

Committee members discussed the following points:
- Do we want a chancellor with strong academic experience or less?
- Research skills are not necessarily a preparation for running an institution like UCSF.
- Many people have been happy with the current chancellor. It was a unique choice compared to prior chancellors. Industry-academic partnerships, clinical trials, etc. However, the current Chancellor has been more top-down than previous chancellors. Less listening than before. Can we have top-down effectiveness with more listening? We need less top-down, heavy-handed management.
- Shared governance is important. How will the chancellor be concerned about faculty needs? With increased costs and taxes on faculty, not to mention the cost of living in SF, we need to focus on faculty.
- Education is a big issue, including how it will be paid for.
- Clinical service – how will it be compensated? UCSF not stayed up with the trends. We need someone to be proactive about moving UCSF into the 21st century for optimizing the revenue in the clinical realm. Someone with charisma and leadership skills can help bring about these changes.
- The last search focused on finding someone who was a very strong manager and someone with clinical experience. Chancellor Susan Desmond-Hellmann did a great job with fundraising. We would like more fundraising for faculty. We need a name that can attract big money, particularly in light of reduced available grant funding. UCSF has had increased business transparency since Chancellor Desmond-Hellmann arrived.
- Stability might be important, i.e. longer than three-five years. Someone committed to a longer-term endeavor.
- We need to think about success of Chancellors at other campuses. Some chancellors without business expenses have catalyzed results and facilitated fundraising and other changes, for example Chancellor Tien from UC Berkeley. Possible candidates might include Harold Varmus, Elias Zerhouni, Gene Washington or Bill Brody (Scripps).

University of California Chancellor search processes are dictated by Regents Policy 7102. It is expected that the President will make an offer to a UCSF Chancellor candidate in July 2014.

Legislative Revisions
Committee on Faculty Welfare bylaw 160 revisions (Attachment 3) – Paul Green
Paul Green presented the proposed revisions to San Francisco Division Bylaw 120 Committee on Faculty Welfare.

MOTION: Approve the proposed revisions to the Committee on Faculty Welfare bylaw for a Division vote
ACTION: Unanimous approval

Campus Space Planning Updates
Parnassus – Clinical Sciences Building and UC Hall (CSB/UCH) and Health Sciences Research (HSIR) Towers – Peter Sargent and Ruth Greenblatt

P. Sargent noted that faculty members involved in the planning process renovated space at Parnassus are not happy with the proposed 70 square feet office size. Discussions about planning continue.

**Committee Updates**
Updates on UCSF Academic Senate committee activity through January 2014 were provided in Attachment 4.

**Old Business**
None.

**New Business**
None.

**Adjournment**
Chair Chehab adjourned the meeting at 4:02 pm.