School of Medicine Faculty Council
Joseph Sullivan, MD, Chair

MINUTES
Thursday, October 11, 2012

PRESENT: Joe Sullivan (Chair) Ellen Weber (Vice Chair), Marcelle Cedars, Judith Ford, Ruth Goldstein, Sam Hawgood, Alma Martinez, Heather Nye, Lydia Zablotska

ABSENT: Robert Baron, Cynthia Curry, Teresa De Marco, Elena Fuentes-Afflick, Harry Hollander Celia Kaplan, Catherine Lucey, Phil Rosenthal

GUEST: None

Chair Joe Sullivan called the Faculty Council meeting to order at 3:33 p.m. in room S-118. A quorum was present.

Approval of Minutes from September 13, 2012 (Attachment 1)
Chair Joe Sullivan motioned for approval of the minutes. Council members approved.

Chair’s Report
Chair Sullivan reported on his attendance of several meetings, these included the 2012 Academic Senate Leadership Retreat, the Chancellor’s Council and the October Coordinating Committee. At the Leadership Retreat and the Chancellor’s Council, the Chancellor presented the University’s three-year plan. Faculty can find the details of this plan on the Chancellor’s website (http://www.ucsf.edu/about/ucsfs-2014-2015-plan). Among many of the Chancellor’s important goals are plans to restructure the governance relationship between the Regents and UCSF and the increasing of student and faculty support.

The Chancellor detailed that in order to increase student and faculty support, the University will need to increase fundraising and philanthropic support. To this end, the University recently hired John Ford to be the new Director of Development. At the recent Coordinating meeting, Chair Sullivan had the opportunity hear John talk to the faculty about UCSF’s fundraising challenges and how John plans to overcome obstacles.

Finally, a Space Planning report was released at the Coordinating Committee meeting. Upon review of the report, faculty members brought up several concerns about the report. To address some of these concerns, Chair Sullivan would like to invite Bruce Wintroub, a Space Planning Committee member, to the next Faculty Council meeting to discuss his thoughts on the report and answer questions.

Vice Chair’s Report
Vice Chair Ellen Weber reported on her attendance of a couple meetings. The most notable meeting she attended was a mini-retreat of the Clinical Chairs. This retreat was part of a yearlong effort to address UCSF’s competitiveness in the changing health care market and concerns about lack of sufficient input by
faculty leadership. To this end, a goal of the Clinical Chairs is to have the School of Medicine become more involved in the operations and outreach activities of the Medical Center. Vice Chair Weber reported on the ongoing planning process and the prioritizing of strategies.

**Vote to Approve the Membership of the Committee on Curriculum and Educational Policy**
Chair Sullivan made a motion to approve the membership for the 2012-2013 Committee on Curriculum and Education Policy. The Council voted and approved.

**Bylaws and Guidelines**
Chair Sullivan introduced a document of proposed bylaw revisions and guidelines additions. Changes include the expansion of voting rights to non-senate members, the extension of Chair term limits, and the clarification of the Council’s oversight of the standing committees. Council members were asked to review the changes and propose edits by the next Council meeting.

**“State of the School of Medicine” Presentation (Attachment 3)**
Dean Sam Hawgood gave a presentation on the State of the School of Medicine. His presentation included a review of the school’s accomplishments over the past year, including high patient satisfaction, a Nobel Prize, new infrastructure developments, increased student support and a strong balance sheet. The Dean then moved the introduction of a new 10-year projection tool. This tool can not only be used to help the school make financial forecast, but can also help leadership make adjustments based on changes to key assumptions. Finally, the Dean shared his thoughts and discussed his strategies for success in the coming years.

**Old Business**
None

**New Business**
Council members were given a draft of the SON’s Operational Excellence survey. Chair Sullivan announced that the Faculty Councils of each school are in discussion to collaborate on a survey. Members requested that before collaboration is considered, Senate Analyst Artemio Cardenas should contact Claire Brindis to make sure the SON survey does not overlap the SOM’s previous efforts to gather information on Operational Excellence.

Chair Sullivan adjourned the committee at 4:58pm.

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