The Clinical Affairs Committee (CAC) was called to order by Vice Chair Hope Rugo on November 28, 2012 at 4:45 p.m. in room S-118. A quorum was present.

Approval of Minutes from September 19, 2012 Meeting
The minutes were approved (Attachment 1).

Chair’s Report
Vice Chair Rugo reported on the meeting with Medical Center CEO Mark Laret. On October 30, Chair Phil Rosenthal; Vice Chair Hope Rugo; Academic Senate Chair Bob Newcomer; and Academic Senate Secretary Brad Hare met with Mark Laret to discuss ways to improve communication between CAC and the Medical Center. Overall, Mr. Laret was very receptive and was willing to find ways to improve communication. Outcomes from this meeting included:

- Chair Rosenthal will now attend all of Clinical Chairs meetings. The Clinical Chairs group reviews and approved annual budgets and major program proposals. Membership includes Medical Center CEO Mark Laret, SOM Dean Sam Hawgood, and the Clinical Chairs.
- Mr. Laret recommended that CAC members should be appointed to the “Clinical Chairs” equivalent groups at the SFGH and the VA. Once appointed, CAC members on these groups can report to the CAC as needed.
- Upon request of the faculty, Mr. Laret agreed that a member of the Medical Center should attend the CAC meetings. Faculty agreed that this representative does not have to attend every month.
- When the Medical Center begins the process of strategic planning, Mark would like to include a member of CAC to participate.

Vice Chair Rugo reviewed and elaborated on the notes from the meeting with Mark Laret (Attachment 2)

Vice Chair Rugo then welcomed David Morgan, Executive Director of Ambulatory Services at the UCSF Medical Center.

Discussion with Executive Director David Morgan
David Morgan expressed his willingness to attend meetings and answer any questions that the faculty might have regarding the Medical Center and the clinical enterprise. David also offered to serve as a conduit for communication between the committee and the Medical Center leadership. If the committee
wants to invite members of the Medical Center to present on a particular topic, Mr. Morgan can help arrange for this to occur. In addition, if the committee members have a collective question or concern, Mr. Morgan will bring it up to Mark Laret's attention.

Committee members asked David Morgan to discuss the following topics:

**Medical Home Development** – A Primary Strategy Group is working on the development of the Medical Home. Josh Alder and Kevin Grumbach are leading on this project. The Committee might want to invite either individual to talk on the issue.

**Funds Flow Models** – At the request of the School of Medicine Dean and the Clinical Chairs, the Medical Center is in the process of reviewing and reforming the Medical Center’s funds flow model. Currently, a committee is reviewing several models used by other medical centers across the country. Whichever funds flow model the committee recommends for adoption, the new model will have to meet several needs: 1) Growing the integrated delivery system, 2) Increasing patient care, and 3) Ensuring removal of financial barriers that hold clinicians back from offering more care. Mr. Morgan noted that this will be a long and deliberative process. Once a new model is recommended, it will be shared with the Medical Center’s constituencies.

**Oakland Children’s Hospital Merger** – Upon the request of the committee, David Morgan provided details behind the UCSF merger with the Children’s Hospital. David informed the Committee that the rationale for the merger was less for financial reasons and more to increase patient care, raise the prestige of Pediatrics by creating the 5th largest children’s hospital in the U.S, and overall, have two great pediatric enterprises working together rather than against each other.

Mr. Morgan then noted that many of the details are yet to be worked out. What is known now is that the Oakland Children’s Hospital will retain its name and governance structure.

Finally, Mr. Morgan suggested that Jay Harris should come to the next meeting to give further details on the merger.

**Reports from the Schools**

**School of Dentistry**
- The Department of Oral Surgery is searching for a new chair.

**School of Medicine**
- Faculty members are worried about the move to Mission Bay.
- There is an effort to find overnight housing for patients. A pilot program that would offer housing options was approved. The Cancer Center will be participating.

**School of Nursing**
- The school is undergoing a strategic planning process.
- The Urgent Care Clinic is looking for a location. Several locations are being considered. Committee members supported the Clinic and hoped a location will be agreed upon soon.
- Faculty voted to explore the DNP. The vote was only to approve the development of a degree program proposal.

**School of Pharmacy**
- No Report

**Operational Excellence**
Analyst Cardenas reported on the Operational Excellence (OE) evaluation meeting that had occurred earlier in the day. Attending this meeting were each of the Faculty Council Chairs; members for the Academic Planning and Budget OE subcommittee; Academic Senate Chair Bob Newcomer; Academic
Senate Secretary Brad Hare; SOM faculty member and OE survey designer, Claire Brindis; and OE Oversight Committee member Susanne Hildebrand-Zanki. The purpose of the meeting was to discuss the past evaluation efforts of OE and to discuss ways the evaluation could be improved. The group also discussed ways to increase faculty perception and oversight. Overall, the meeting was positive and the OE administration is receptive to collaboration with faculty.

**Senate Membership Task Force Update**
Paul Garcia, Chair of the Senate Membership Task Force, updated the faculty on the work of the task force over the past year. He reviewed all of the options that the task force proposed and why the system wide senate did not approve. He then informed the faculty of the current options for the UCSF Senate going forward. Some of the options left on the table include:

- The UCSF Senate could use an interpretation of the APM that would allow for non-senate series faculty to be granted non-paid and temporary Senate appointments. This would allow a non-senate faculty member to have their votes recognized by the system wide Academic Senate and would allow non-senate faculty members to sit on system wide committees.
- The UCSF Senate could ask the President or the Chancellor to bring this issue to the Regents for review. This is most likely not going to happen any time in the near future.
- At the Division level, the UCSF Senate has the right to rewrite and edit the bylaws in any way they want. Thus, a lot of progress to expand membership rights could be made through bylaw revisions.
- There is a proposal is to create a new Academic Senate that includes all full-time faculty members. This new Senate would like just like the current senate. In the case a non-senate member is appointed to a system wide committee, the senate could grant the non-paid, temporary, senate designation.

**Old Business**
None.

**New Business**
None.

Vice Chair Rugo adjourned the meeting at 5:39 p.m.

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