Meeting of the San Francisco Division of the Academic Senate
Elena Fuentes-Afflick, MD, MPH, Chair

MINUTES
Thursday, June 10, 2010

The meeting was called to order by Chair Fuentes-Afflick at 3:35 p.m. in room N-217. A quorum was present.

Approval of Minutes from December 3, 2009
The minutes of the December 3, 2009 Division Meeting were approved.

Announcements from the Division Chair
Chair Fuentes-Afflick welcomed the attendees and the Chancellor and made the following announcements:

- UC President Mark Yudof remains intent on ending furloughs on August 31, 2010.
- Post-Employment Benefits changes are still in development. Chair Fuentes-Afflick will update Senate members as information becomes available.
- Initial recommendations from the UC Commission on the Future are still being vetted by Commission Work Groups. UCSF provided its feedback in May 2010. By September 2010 all recommendations must be finalized so as to put them into action. Division Vice Chair Robert Newcomer will represent UCSF on the Commission on the Future.
- At the Chancellor’s request, Chair Fuentes-Afflick will join the Chancellor’s Executive Cabinet.
- Outgoing Academic Senate Committee Chairs and were thanked for their exemplary service during a challenging time for UCSF. Each chair received a certificate honoring their service.

Chair Fuentes-Afflick advised those in attendance that she must leave the meeting by 4:30 pm, after which Division Secretary Peter Loomer would run the meeting.

Announcements from the Chancellor
Chancellor Susan Desmond-Hellmann addressed the Division and outlined her current five priorities:

- State and University budget and furlough
- Implementation of the Operational Excellence objectives
- Fundraising
- Practical strategic planning
- UCSF climate and diversity

The Chancellor responded to the following questions:

- On furloughs, some of the restoration of monies lost by ending furloughs will come from the raising of student educational fees, plus savings from operational excellence changes. Campus budgeting and planning is built around these two focal points.
- For strategic planning, it’s important to have input both internally and from outside the campus. Planning should be both practical and current; if anything within the five-year plan isn’t worth pursuing or hasn’t been pursued since it’s creation as an idea, it should be eliminated. For example, looking at Global Health—planning will focus on what would make sense in ten years (not what would make sense next week) and work backwards from there.
**Special Orders**

Approval of the Academic Senate Committee Appointments for 2010-2011

MOTION: Approve the 2010-2011 Appointments to UCSF Academic Senate Committees

ACTION: Approved

**Reports of Special Committees**

None

**Reports of Standing Committees**

Committee on Library and Scholarly Communication – Richard Schneider, Chair of UCOLASC and Vice Chair of UCSF COLASC and Karen Butter, UCSF University Librarian

Vice Chair Schneider spoke to the UC Systemwide issue that has arisen with Nature Publishing Corporation and the subscription rates/fees, which are newly proposed. They represent an increase of $1 million for UCSF. UCSF has proposed to Nature that unless they keep subscription costs as they currently are the entire UC system will boycott. R. Schneider and K. Butter have received support from scientists around the world, as well as other institutions/journals for participating in the potential boycott. Members encouraged R. Schneider and K. Butter to publicize the potential for a boycott so that faculty will be ready to participate, if needed.

UCSF would be hit harder than other campuses because of the volume of faculty papers. Twelve percent of all papers published in Nature are from UCSF. Thirty percent of all Nature Publishing Corp publications papers published are by UCSF faculty.

K. Butter further expanded on reminding attendees of the successful 2003 boycott of Elsevier. A response came from Nature yesterday evening. UCSF is in the process of preparing another response back to Nature. As much information as if available and can be commented on will be provided to Senate faculty.

One member asked why UCSF in particular was being affected by this right now and not other institutions. K. Butter explained that Nature negotiates multi-year contracts with each university campus individually on a rolling schedule. Therefore, other universities, i.e. Harvard, may not be in the situation at present to renegotiate.

Vice Chair Schneider suggested that a different model of publishing, a UCSF-internal brand, might be worth exploring. K. Butter noted that the negotiations with the Nature Publishing Group help advance the discussion of open access/easy access publishing.

Committee on Faculty Welfare – Jacque Duncan, Chair

J. Duncan described the Committee on Faculty Welfare's (CFW) work in 2009-2010:

- CFW actively worked with Academic Senate and campus leadership to provide faculty feedback regarding furloughs and salary cuts for faculty.
- CFW was very involved in the ongoing developments regarding the University of California Post Employment (Retirement) Benefits, including inviting Provost Lawrence Pitts to visit UCSF to discuss proposed changes with the Academic Senate Executive Committee.
- CFW continues to work with UCSF to increase child care and lactation facilities at the Mission Bay and other UCSF sites.
- CFW participated with other Academic Senate committees to support the creation of increased library space at the Mission Bay site.

Report on UCSF Fundraising and UCSF Student Fundraising Campaign – Mark Boone, Assistant Vice Chancellor of Development

Development Office Focus Shifts and Reorganization

M. Boone, Assistant Vice Chancellor of Development, Student Programs, UCSF Development and Alumni Relations Office, provided update on the reorganization of the UCSF Development Office. To move UCSF fundraising in a new direction toward grateful patient major gifts and alumni fundraising. Grateful patients
typically give to clinical and research enterprise whereas alumni donations support the overall campus. For grateful patients, fundraising will focus on disease lines.

**UCSF Student Support Fundraising Initiative**

The UCSF Student Support Fundraising Initiative is currently in the planning phase. The initiative is expected to be made public in 2014.

The Development Office is working with Vice Chancellor for Student Academic Affairs Joe Castro. He is leading the effort to secure support faculty, identify student leadership, create a student support work group and create volunteer boards. These groups will help the Initiative develop the following:

- Define Student Support, i.e. scholarships
- Define Trainee Support, i.e. awards
- How and when support will be awarded by need and/or merit
- Endowment vs. current operations
- Local vs. central funding
- Fundraising initiative vs. advocacy plan

Part of the Initiative will include making a commitment to try to cap student fees to address donor concerns about giving when student fees continue to increase.

The Student Support Initiative will articulate the following for donors:

- Case for support
- Service Mission
- Diversity
- Business case for Investment
- The “Stories” – stories of students who got great support
- Communicating the Case
- Giving opportunities

The Graduate Division is willing to match donations provided for graduate students via the Graduate Division Fellowship Matching Challenge.

**Development Office Relationship with the Academic Senate**

One member asked how is the Academic Senate is working with the Development Office and the relationship between the Development Office and the Committee on Academic Planning & Budget. M. Boone replied that no new priorities will be introduced without careful vetting by the Academic Senate.

**Petitions of Students**

None received.

**Unfinished Business**

None.

**New Business**

None.

**Adjournment**

Vice Chair Loomer adjourned the meeting at 5:01 p.m.