COMMITTEE ON CLINICAL AFFAIRS
Kenneth Fye, MD, Chair

Wednesday, February 27, 2008
Minutes

Present: K. Fye (Chair), Q. Cheng, D. Cox, B. Hare, A. Houtrow, B. Lin, J. Maa, S. Pletcher, S. Scarpace, E. Weber, G. Yokoyama


Guests: Marc Wernick, Temporary Senate Analyst

Chair Fye called the meeting to order at 5:06 pm

Approval of the Minutes of the Meeting of January 23, 2008
The minutes were approved.

Chair’s Report and Announcements – Ken Fye
None.

Report from the School Faculty Councils
Nursing – M. Lynch (sent via email in advance, read by Chair Fye)
The School of Nursing Faculty Council continues to explore making major changes in the master's curriculum and is also exploring ways to support inter-professional teaching in the future.

Report from the Vendor Relations Policy Task Force (Attachment II) – Quinn Cheng
Q. Cheng presented a summary of the work of the Vendor Relations Policy Task Force to date, including the review of proposed policies from the UC Systemwide Academic Senate as well as the considerations for drafting a policy for the UCSF campus.

Committee members requested that any proposed policy should not include a differentiation among the patient population along income levels and that the proposed policy should be widely distributed for feedback from the UCSF faculty, particularly clinical faculty, before it is finalized.

Strategic Planning Clinical Retreat – February 9, 2008 – Ellen Weber and John Maa
Vice Chair Weber and J. Maa attended the Clinical Planning retreat, hosted by the UCSF Medical Center on February 9, 2008. The Medical Center leadership has invested significant effort to develop the next phase of the 5 year strategic plan. The Clinical Retreat was held to present preliminary discussions of the timeline and overarching themes as the process moves forward over the next months.
The intent of the retreat was to characterize the strengths, weaknesses and areas of improvement as perceived by department chairs and administrative leaders, particularly with regard to the overall mission and financial health of the Medical Center, and the development of the Mission Bay Campus.

A series of working groups and subcommittees will be assembled to discuss the proper allocation of resources and anticipation of challenges to optimize the future success of the Medical Center enterprise. Many attendees suggested that the key next steps will be to develop specific recommendations and concrete guidelines as the Medical Center moves forward, particularly to address enhancing efficiencies in care, and to identify the best ways to preserve the UCSF academic mission while addressing emerging financial challenges.

After Vice Chair Weber and J. Maa summarized the retreat, the Committee’s discussion included the following:

- A concern expressed by some attendees of the retreat was the need for the consultants who organized the retreat to better understand the specific and local institutional challenges at UCSF. Some felt that the report was not as helpful for UCSF as desired, in the lack of concrete and detailed recommendations about strategic planning for the future.
- An emerging challenge for UCSF is the payer mix at UCSF, as currently 27% of the inpatient population is insured through MediCal.
- How can UCSF anticipate and prepare for the challenges of opening a new hospital at Mission Bay?

**Medical Center Path Audit Process – Ellen Weber**

Concerns were raised about the function of the Compliance Office at UCSF after a recent audit of the Department of Medicine. It was felt that UCSF’s compliance office has served almost exclusively as an auditor, and has not provided sufficient guidance to departments for language on charts that will affect their ability to meet the CMS (Centers for Medicare and Medicaid Services) standards. No written policies exist for the school. When audits occur, only one individual represents the department in question, unlike the practice at other schools where a team, including a lawyer, negotiates the fines. Moreover, it would seem logical that the Office of the President would provide uniform direction to all schools in the UC system which might be helpful in negotiating with auditors. The committee felt that these concerns should be expressed to the Dean's office.

**MSP Physicians at UCSF – Ellen Weber**

Vice Chair Weber would like the Clinical Affairs Committee to consider the role of the MSP (Management and Senior Professional) Physicians at UCSF. She will do further research and will bring the issue before the Committee in Fall 2008.

**Update on the CAC Faculty Exit Survey – Marc Wernick, Academic Senate Office**

M. Wernick presented the revised Faculty Exit Survey to the Committee for their review and feedback. The Committee approved the changes and requested that the revised survey be sent as quickly as possible. M. Wernick will update the Committee when new information becomes available.

**Adjournment**

Chair Fye adjourned the meeting at 6:32 pm.

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