Chair Fye called the meeting to order at 5:05 pm

**Approval of the Minutes of the Meeting of November 28, 2007**
The minutes were approved.

**Chair’s Report and Announcements**

**Report on the UCSF Medical Center Strategic Planning Process**

**Representation in the Strategic Planning Process:** The Medical Center Strategic Planning process needs better representation from Nursing and Pharmacy, as well as from the research and educational aspects of the clinical enterprise.

**Medical Center Strategic Support:** The Medical Center is working to create a new model for strategic support, including a cap at a flat percentage rate. Strategic support funds will be allocated according to the priorities established in the Medical Center strategic plan.

**Planning for the UCSF Patient Population:** Once the planned 16 Intensive Care Unit beds are created at UCSF, the Medical Center does not plan to create any new inpatient beds for perhaps ten years. Therefore, UCSF faces difficult choices about how to best allocate resources for patient care within the institution. The Committee discussed factors to consider for determining the UCSF patient population, including the following:

- When considering financial models, it will be important to also consider the research and training needs of the institution.
The greatest financial gain in providing medical care comes from treating moderately complex cases, i.e. providing tertiary and quaternary care is not as profitable.

Regardless of the model that is chosen to determine the UCSF patient population, the planning process must included consideration of the implications for all other services, including the services needed to support quaternary and tertiary care.

Consideration of UCSF’s patient population should also include the needs, issues and concerns of the community, particularly in relation to UCSF’s social mission.

### Report from the Volunteer Clinical Faculty Workgroup

Chair Fye will meet with D. Irby in the last week of January to think about how to encourage Department Chairs and Division Chiefs to better communicate with volunteer faculty regarding their relationships to trainees, in particular with regard to responsibilities for trainees.

### Discussion of the Mission Bay Hospital Planning Process - Diana Farmer, Professor and Chair of Pediatrics for the UCSF Women’s and Children’s Hospital at Mission Bay; Elena Gates, Professor and Vice Chair, Obstetrics, Gynecology and Reproductive Sciences; Cindy Lima, UCSF Medical Center Executive Director

D. Farmer, E. Gates and C. Lima presented the history and current status of the Mission Bay Hospital planning process. The Mission Bay Hospital will serve the needs of women, children and patients with cancer. The timeline for the Mission Bay Hospital planning is driven by the seismic upgrades required by 2013 (with a possible deadline extension to 2015) for the Mount Zion facility. Rather than funding a seismic retrofit at Mount Zion, UCSF plans to move quickly to build the Mission Bay Hospital to accommodate the patient capacity currently at Mount Zion. Furthermore, moving pediatrics to the Mission Bay Hospital will open three floors at Parnassus for other services.

As the planning process evolves, Committee members requested that the following issues be taken into consideration:

- Seek input from faculty and clinical staff throughout the planning process, particularly from faculty with administrative responsibilities who oversee clinical areas.
- Ensure that faculty and clinical staff are represented throughout the planning process, rather than at specific points in the planning process.
- Develop and maintain communication with the departments and divisions that will be affected by the new hospital.
- Carefully consider the relationship of the services planned for the new hospital with the services at the current UCSF locations.
- Include consideration of the education mission when planning the new hospital.

The Committee offered that it could help provide clinical faculty support and feedback for the Mission Bay Hospital planning process. The guests welcomed the participation of the Committee and requested that it work with C. Lima on the planning process.

### Adjournment

Chair Fye adjourned the meeting at 6:30 pm.

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