Chair Hoener called the meeting to order at 1:35 PM in Genentech Hall, Auditorium 106, Mission Bay Campus. A quorum was present.

**Update on the Hospital Replacement Project**

Dean Kessler of the School of Medicine joined the faculty to present the latest update on the Hospital Replacement Project. The scope of this complex planning process has broadened to include long-range academic planning by all four school deans.

Kessler described four clinical drivers of the Hospital Replacement Project: 1) seismic replacement law, 2) a shortage of inpatient beds, 3) a dramatic increase in the number of ambulatory care visits, and 4) the poor condition of existing facilities. Initially, the goal was to move the entire division to Mission Bay, but by taking a long-term perspective, planners have realized that space constraints will continue, and that the ability for growth requires UCSF to develop and maintain all of its current properties (Parnassus, Mission Bay, and Mount Zion). The new goal is to ensure that both Parnassus and Mission Bay campuses have integrated basic and clinical research capabilities, and that each serves the purpose of furthering scientific and medical research while providing clinical care.

Kessler described five boundary conditions to planning: 1) the emergency room must remain at Parnassus in order to serve the community, 2) the Medical Center only has a $500 million debt capacity, so development costs beyond this need to be supported by philanthropy, 3) adult services (excluding mothers) should be kept together to provide clinical efficiency and coordination, 4) there is a definite space ceiling at Parnassus (3.7 million square feet), and 5) it will take the maximum operating margin to support Mission Bay.

Using the clinical drivers and boundary conditions, Kessler led the faculty in a brief scenario-building exercise, illustrating the difficulty in balancing the many competing demands.

**Dean’s Report**

Dean Koda-Kimble reported that major leadership changes at UCSF and within the system effect planning goals. For example, the University has a new President (Dynes), the School of Medicine has a new Dean (Kessler), and UCSF has a new Executive Vice Chancellor (Washington). Concurrent to the campus-wide planning, the School of Pharmacy is revising its Strategic Plan, an effort headed by Susan Levings, Associate Dean of Planning and Communications.
School of Pharmacy space increased 33% from 2001-2003 (96,822 ASF to 145,246 ASF), and the Biopharmaceutical Sciences department has moved to Mission Bay. With the opening of QB3 in 2005, additional space now occupied by the computational group will become available.

Dean Koda-Kimble reported that the School of Pharmacy has hired fifteen new faculty members, for a net total of eleven positions.

New Basic Science Faculty

- Andrej Sali: Protein structure modeling
- Xin Chen: Genomics of GI tumors
- Tanja Kortemme: Recognition of biological molecules
- Marc Marti-Renom: Protein structure modeling, structural genomics
- Matt Jacobson: Predictive protein modeling using physical chemistry
- Brian Shoichet: Medicinal and computational chemistry and structure function relationships
- Chris Voigt: Designing evolvable networks, proteins and circuits
- 2 Hires in Negotiation
- Hind Professorship

New Clinical Faculty

- Jennifer Cocohoba: HIV/AIDS Therapeutics
- John Inciardi: HIV/AIDS Therapeutics, International Pharmacy Practice
- Shalini Lynch: Drug Information
- Kerry Schwarz: Drug Information
- Bill Soller: Director, Consumer Self Care, Food & Drug Policy
- David Veenstra: Pharmacy Economics and Health Outcomes
- Glenn Yokoyama: Pharmacy Administration
- Christine Cheng: Drug Information
- Eleanor Vogt: Presidential Scholar, Community Pharmacy

In other news, the campus is moving steadily towards its Capital Campaign goal of $1.4 billion. Mission Bay has reached $237 million of its $260 million goal, and the School of Pharmacy has $21 million of its $25 million goal. Overall, there has been an upward trend in gifts to the School, e.g. the Harry and Diana Hind Professorship, the first Distinguished Professor in Pharmaceutical
Sciences ($2.65 million), Hal and Rochelle Walton Distinguished Professorship ($2.5 million), and Carl Lovotti Class of 1915 ($4.5 million bequest). There has been a 20% increase in alumni donors, and the total received has increased by more than 50%. This increase in giving, along with an increase in entrepreneurial initiatives, has helped offset cuts to the School’s budget stemming from wider cuts to education in the state budget. Dean Koda-Kimble gave special thanks to Marie, Lorie, and Susie for their work on philanthropy.

The Dean’s Board of Advisors has been active and committed over the past year. Issues on the Board’s agenda include:

- Consider sharing and developing professional relationships with Asia
- Consolidate the DIAS with the Center for Consumer Self Care
- Expand or reposition and market didactic courses to individuals (e.g. genomics/bioinformatics)
- Pursue partnerships with industry that will benefit students
- Create an industrial consortium
- Bay Area Screening Center

Faculty interested in making presentations to the Board should speak with Dean Koda-Kimble.

Dean Koda-Kimble took a moment to congratulate Betty-ann Hoener, PhD, on her recognition by the Academic Senate for Distinction in Teaching. Hoener was one of three UCSF faculty members honored this year.

Other announcements included the Student Award Ceremony on May 10, 2004 at the Faculty Alumni House and the School of Pharmacy Graduation Ceremony on May 14, 2004 at the Nob Hill Masonic Center. Rather than holding another faculty retreat, Dean Koda-Kimble is developing an orientation for faculty (new and old) and is providing money for sustainable collaborations across departments. Faculty members interested in the latter can submit one-page proposals directly to the Dean.

**Report from the School of Pharmacy Committee on Admissions-Stuart Heard, Chair**

Stuart Heard, Chair of the Committee on Admissions, presented statistical data on the incoming class of 2004. In total, the School received 1200 applications (more than the School of Medicine), 1000 of which were screened, and 122 admitted. Data shows that enrollment of underrepresented minorities is dropping. The Committee will analyze the data to check the process for systemic causes. In general, reviewers do not know an applicant’s ethnicity, nor is any financial support or special consideration allowed based on ethnicity. Competitive students from underrepresented minority groups may choose private institutions over the University because financial support is more readily available. Heard gave special thanks to Cindy Watchmaker, Chris Cullander, and Melissa Hong for their efforts supporting the admission process.

A motion to raise the minimum GPA of applicants to 2.8 was unanimously approved by the faculty following discussion. The change will take effect beginning with the Class of 2005, and will apply to all applicants regardless of their residency. The effect on diversity is expected to be marginal, if any. UCOP and UCS are already moving towards a 3.0 minimum, and the new School of Pharmacy at UCSD has set its minimum at 3.3.

Heard presented a proposal on requisites that has been approved by Faculty Council and is currently under review by counsel. The requisites set out expectations for incoming students, i.e., what one needs to be
trained as a pharmacist. The faculty will have an opportunity to review and approve this proposal at a future meeting. In the meantime, all comments can be directed to Heard.

School of Pharmacy Proposed Bylaw Revisions
A motion to approve the revisions to School bylaws as proposed by the Faculty Council was unanimously approved. Changes included the elimination of the Secretary position, elimination of the graduate instruction and research committee, and minor modifications recommended by the Academic Senate’s Rules and Jurisdiction Committee.

There being no further business, Chair Hoener adjourned the meeting at 3:15 PM.

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