HOSPITAL REPLACEMENT TASK FORCE
David Gardner, MD, Chair

Meeting of December 11, 2003

PRESENT:    D. Gardner, L. Zegans, C. Damsky, B. Hoener, B. Kamei, S. Majumdar,

GUESTS:    Mark Wietecha and Amy Knight, Consultants, Kurt Salmon and Associates

Open Discussion
• In order for the rest of the campuses to run, Parnasses must remain the heart. This will require that
  most of the funds will be reinvested in Parnassus.
• KSA suggests that the focus group have a ‘bookended’ discussion so that meetings will be more
  focused.

Basic Timeline
• **December** – Develop boundary conditions and criteria (right now approximately 47 exist – many
  are non-working and mutually exclusive) to facilitate the development of conceptual options
• **January** – Based on criteria, whittle down the options to form a short list (about three).
• **February** – Flesh the short list out by trying to understand the options financially and practically,
• **March/April** – Fine tune one of the three and make the recommendation to the subcommittee.
• **April** – The self-imposed deadline to have a recommendation ready for the Regents in July.

Facilitation of Focus Groups
Work with KSA to craft questions for the focus groups.
The focus groups should meet in two waves (January and February) so that faculty input reflects any
changes in the process and/or boundary conditions.