HOSPITAL REPLACEMENT TASK FORCE
David Gardner, MD, Chair

Meeting of December 2, 2003


GUESTS: Lori Yamauchi, Associate Vice Dean, Campus Planning

Introduction – Preliminary Issues
• Long-term identity/vision of the future
• Two-fold inquiry today:
  1. What are the critical questions that KSA should be asking the faculty?
  2. How should the focus groups be formed/recruited/organized?
• What are our commitments to community, medicine/healthcare, education, and research?

Background – Lori Yamauchi

• The consultant’s process includes:
  1. Developing boundary conditions,
  2. Developing conceptual options,
  3. Fleshing those conceptual options out,
  4. Presenting the options to the committee,
  5. Committee will report their recommendation to the LRDP.
• Some boundary conditions:
  1. Maintain research preeminence.
  2. Keep the communities thriving by maintaining a clinical environment.
  3. Mission Bay – not enough acreage to allow a complete move.
  4. Parnassus must remain viable.

Open Discussion
• Since the schools are not going to move, how will schools interface with clinical programs?
• What are the needs for academic space? Faculty offices?
• If the hospital is only a sub-specialty hospital, does it make sense to have outpatient services?
• Library.
• Effect on research activities?
• What plans for building hospital infrastructure?
• Does the faculty mind having multiple sites?
• Should UC become privatized?
• What areas does the university want to strengthen?

Formation of Questions
1. What is the impact of the Mission Bay hospital on the ability to provide graduate and post graduate clinical training? What about classrooms and faculty office space and issues related to geographic separation?

2. How will dual sites affect ability to carry out your research?
   - Clinical research space commitment
   - Basic research and guaranteed space in research buildings

3. What would the impact of move of SFGH to Mission Bay be?

4. Should UCSF move in direction of a more privatized, tertiary care hospital?

5. What should role of primary care be at UCSF? What would be the effect of decentralization of ambulatory care?

6. If Mission Bay will become the site of a specialty hospital, what specialty(ies) ?

7. What should the future role of Mount Zion be? If research, what kind of research? Should it be an outpatient facility only?

**Future Meeting Considerations**
- Perhaps the task force should meet individually with the consultants.
- Ask individuals already at Mission Bay to give their perspective.
- Start with a strategic analysis in order to better orient a facility-based analysis.

**Future Meeting Dates**

- Monday, December 8, from 3:00 to 4:00 p.m. in S-936
- Tuesday, December 9, from 1:00 to 2:00 p.m. S-396
- Friday, December 12, from 2:00 to 3:00 p.m. in S-30

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