MINUTES
Meeting of March 27, 2002

PRESENT: Chair S. Janson, H. Debas, K. Fye, S. Kayser, M. Lynch, S. Soifer, N. Stotts

ABSENT: B. Dong, P. Loomer, A. Pogrel, H. Rugo

GUESTS: W. Gold; K. Jones, CFO, Medical Center; J. Kane; L. Pitts; L. Zegans

Chair Janson called the meeting to order at 9:15 a.m. on Wednesday, March 27, 2002 in Room S30. A quorum was present.

Minutes
Approval of the January 30, 2002 minutes was deferred. Those minutes will be distributed via email to the Committee members for review and approval.

UCSF Medical Center/K. Jones
Ken Jones, CFO of the UCSF Medical Center, presented on the Medical Center finances. The report is the same as that presented monthly to the Clinical Executive Services Committee (which is not a Senate committee). The report includes the entire clinical enterprise at UCSF (including Mt. Zion and all other clinical and ambulatory care).

The Medical Center cash position is improving steadily and is currently better than was projected in the FY ‘02-‘03 budget. Operating room cases, outpatient activity, and various rates are currently all ahead of budget. The rate of FTEs per adjusted occupied bed has been decreasing steadily for the last several months. (‘Adjusted’ means the cost of an outpatient adjusted to equal one patient day.) Collection rates have also improved, and K. Jones noted that collection rates do not have to change significantly to have a substantive impact on total cash collection. Regarding areas for improvement, the Medical Center is evaluating constraints on growth due to limited capacity and creating a strategic plan that, in part, addresses this issue. It is also looking at ways to continue the improvement in collection rates.

K. Jones was asked how the improvements translate relative to the Medical Center reimbursements to departments. He responded that there are two means of increasing income for departments. The first is for clinical programs to improve volume, billings and collection and reduce costs. The second is for the Medical Center to purchase more clinical services. The Medical Center will not necessarily purchase more clinical services but will provide financial support for faculty recruitment.

Dean Debas noted the need to acknowledge the sacrifices made by the faculty to assist in improving the Medical Center’s financial position. He also noted that it is essential to have a vital hospital and support the academic mission, requiring programs that are strong clinically, academically and financially.
The Committee went on to discuss the rates that are negotiated for clinical services. The contracting committee under the UCSF Medical Group Board of Directors is involved in negotiating these rates (these are not Senate committees). Louis Messina, MD, chairs the contracting committee with Margaret Martin, who is the Director of Medical Group contracting. The contracting committee is open to input.

Chair’s Announcements

- **Bylaw Change:** The Committee approved by email the proposed changes to the committee bylaw. The Committee on Rules and Jurisdiction, which is reviewing and updating all UCSF Senate bylaws, has received the approved, revised version of the CAC bylaw.
- **Medical Center Strategic Plan Task Force:** Senate Chair Bikle has created a Senate ad hoc committee to integrate and focus the Senate voice regarding the strategic planning process at the UCSF Medical Center. CAC Chair Janson and Senate Vice Chair L. Zegans will co-chair, and L. Pitts, H. Rugo, S. Soifer and W. Gold have agreed to serve on the ad hoc committee.

New Business
Deferred.

The meeting was adjourned at 10:35 a.m. The next meeting of the Committee is scheduled for April 24, 2002 in Room S 30.

Prepared by:
Senate Staff
Gretchen Gende
Sr. Senate Analyst
476-4245
gende@senate.ucsf.edu