

**Chancellor's Executive Budget Committee
Summary of FY 2008-09 Budget Issues**

Project	Issue	Funds Requested/Needed	Priority Score (1=Low, 5=High)	Action/Recommendation
Science and Health Education Partnership (SEP)	Since FY 2004-05, the Chancellor has provided temporary funding to this educational outreach program targeting students and educators in the San Francisco Unified School District. This commitment of support was contingent upon securing matching support from the School of Medicine as well as building an extramural funding base. Last year, SEP requested that the Chancellor's support continue for another three year period through FY 2009-10. Instead, the EBC recommended that SEP be allocated \$268,000 in one-time bridge funding, and that the program undertake a rigorous assessment at regular intervals to evaluate the efficacy of its programs as measured by outcomes among program participants.	SEP is requesting that the Chancellor's support be renewed for another three year period through FY 2010-11. They are requesting \$276,000 for FY 2008-09 with a 3% annual inflationary increase in the subsequent years for a total of \$853,000. The SEP management has committed to a rigorous evaluation program utilizing a mixed-methods approach that they believe is the accepted standard for evaluating educational intervention programs like SEP.		
Information Technology & Infrastructure Funding Model	One of the Strategic Plan priorities is identifying an adequate funding model to address the campus' escalating demand for voice and data services. The Huron Consulting Group performed a business case analysis examining the current state of the campus' IT network and infrastructure, the cost of needed upgrades and improvements over the next five years, and alternative funding models to generate the needed funding. Of the total \$104 million required, \$41.8 million has been committed from Chancellor's resources leaving \$61.8 million to be funded over the next five years.	The Huron analysis looked at five alternative funding models and recommends the Capitated Model (per user fee) to generate the annual \$12.4 million needed over the next five years. The estimated monthly fee will be determined by the targeted investment, the number of FTEs to be charged, and the investment timeframe (ramp-up period and replacement cycle). The recommended method is to assess the Data FTE population (excluding students and non-IT users). Based on this approach, the proposed monthly fees range from \$25.00 (Year 1 of 5 year ramp up period) to \$89.98 (Year 5, end of ramp up period).		
University Development &	Since FY 2005-06, funding for UDAR, or the	The Huron Consulting Group performed a		

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Alumni Relations (UDAR) Funding Model	<p>Development Office, has come from the following assessments:</p> <ul style="list-style-type: none"> • 4% Gift Fee • 1% Spending Fee • 0.35% Administration Fee • 75% STIP Fee <p>Various problems have been identified with the current funding model including that the model is not able to generate sufficient funding for planned fundraising growth.</p>	<p>business case analysis examining the current Development Office Funding Model against the following two alternative models:</p> <ol style="list-style-type: none"> 1. UDAR Model <ul style="list-style-type: none"> • 1-5% Gift Fee (based on size of gift given) • No Spending Fee • 0.40% Administration Fee • 100% STIP Fee 2. Sponsored Activities Model <ul style="list-style-type: none"> • 5-15% Indirect Cost Rate on Endowment Earnings and Gift Expenditures • 0.40% Administration Fee • 100% STIP Fee <p>The Huron analysis outlines advantages and disadvantages of both models. Please see the handout from the 4/24/08 meeting.</p>		
A-21/CAS Relief	<p>The FY 2007-08 temporary and permanent indirect cost recovery (ICR) allocations to the Schools totaled \$17,060,000.</p> <p>Three years ago, the EBC recommended that the A-21/CAS Relief allocations to the Schools be a calculable share of UCSF's ICR. In order to continue providing a reasonable amount for incremental off-campus activity, the calculation for FY 2008-09 should be based on the academic department administrative component for off-campus activity, net of the UCOP withhold. This is the same methodology that has been used over the past three years in calculating the on-campus activity increment.</p>	<p>Applying this methodology consistently to both on-campus activity and off-campus activity, the proposed allocation for FY 2008-09 includes an increase of \$531,000 for a total permanent and temporary allocation of \$17,591,000.</p>		